





CONCLUSIONS AND RECOMMENDATIONS

Based on the methodological benchmarks and on the above findings, the conclusion is that **Hînceşti LPA ensures transparency only partially.**

Criteria	Indicators	Qualifier
Transparency in LPA work	Public availability of general information about LPA	Partially ensured
	Public availability of general information about LPA's work	Partially ensured
	Public availability of general information designed to facilitate the relations between citizens and LPA	Not ensured
Transparency in decision- making	Internal regulatory framework developed	Not ensured
	Internal institutional framework developed	Not ensured
	Effective enforcement of rules on transparency in decision-making	Partially ensured
Budgetary transparency	Draft budget published and subject to public consultations	Not ensured
	Public availability of budget approved	Partially ensured
	Public availability of budget executed	Partially ensured
Transparency of public procurements	Transparency at public procurement planning stage	Partially ensured
	Transparency at procurement procedure holding stage	Partially ensured
	Transparency at contracting and contract monitoring and execution stage	Not ensured
	Transparency of low value procurements	Partially ensured

Efforts to ensure transparency should be strengthened. In this sense, we make the following **general recommendations**:

- Order and develop the official website;
- Ensure the functionality of all compartments, sub-compartments and sections:
- Complete all compartments, sub-compartments and sections with the necessary up-to-date information;
- Use as efficiently as possible other ways of information dissemination (information panel and local media resources (eventually, the broadcasters and the press)).

To enhance **transparency in LPA work**, it is recommended to:

- Complete the list, published on the site, of the Council members with the CVs of the councilors, specifying their political affiliations;
- Post on the site the information on the factions and specialized advisory committees set up;
- Accompany the organizational chart of the City Hall administration with information that would clarify the objectives and functions of the subdivisions;

- Create on the site a sub-compartment dedicated to "Careers", which would contain relevant information about LPA staff, such as: recruitment conditions; vacancies; vacancy notices; other information relating to public tenders;
- Prepare and post on the site the list of organizations in which LPA participates;
- Develop on the site a compartment or sub-compartment dedicated to the "LPA regulatory framework", which would include relevant normative acts: Laws (such as Law no. 436/2006 on Local Public Administration; Law no. 768/2000 on the Status the Local Elected Official); subordinate normative acts, including local normative acts:
- Develop and post on the site reports/summaries, which would include information on the implementation process of policy papers as well as of projects, including of technical assistance ones, from which the locality benefits;
- Develop on the site a compartment or sub-compartment dedicated to "Results of Controls Performed on LPA";
- Develop and post on the site annual reports, other analytical reports on the LPA activity;
- Post on the site sample application forms and other documents, accepted for examination, as well as guidance on how to complete them;
- Post on the website information on citizen hearing hours and on how to file petitions;
- Develop an Anticorruption module on the site.

To enhance **decision-making transparency**, it is recommended to:

- Develop internal rules and the institutional framework meant to ensure decision-making transparency;
- Post on the site the information on the institutional framework meant to ensure decisional transparency, namely: data about the person responsible for coordinating the public consultation process; programs for drafting decisions; the number of the institutional civil society information hotline; the list of stakeholders;
- Prepare and post on the site annual reports on decision-making transparency;
- Diversify the modalities/mechanisms of public consultation;
- Orderly complete the site with the necessary information on the meetings of the Municipal Council prior announcement of all meetings by attaching draft agendas, draft decisions and related materials;
- Ensure online transmission, audio/video recording of Municipal Council meetings and post recordings on the site;
- Effectively implement the rules designed to ensure decision-making transparency.

To enhance **budget transparency**, it is recommended to:

- Develop the site with a sub-compartment dedicated to "Local Budget", which would contain information on the draft budgets and their consultation; approved budgets; executed budgets;
- Ensure the effective public consultation of local annual budgets as well as of draft budget rectifications:
- Develop and post on the website the budget for citizens, to facilitate its understanding by any citizen of the community.

To enhance transparency in the public procurement process, it is recommended to:

- Ensure the posting of annual public procurement plans in accordance with the legal requirements to ensure that citizens are informed about public procurement contracts for goods, services and works, including those of low value that are planned for the entire budget year;
- Post on the website information on the results of procedures for the award of public contracts, including notices of award, as required by the legal framework.
- Improve transparency at the stage of execution of public procurement contracts by posting on the website biannual and annual reports monitoring the execution of public procurement contracts to ensure informing citizens about the progress and finality of procurement contracts;

- Enhance transparency of small value purchases by posting on the website the annual report on low value procurement contracts awarded.
- Enhance the cooperation with the civil society at local level by identifying the organizations, associations, active citizens interested in participating in the working group on public procurement in various procurement procedures.

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